

DRAFT VII

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25 October 1965

17 November 1965

DCI EXECUTIVE ORDER DESIGNATING SINGLE MANAGER FOR
RESEARCH, DEVELOPMENT AND ENGINEERING (RD&E)

1. Research, development and engineering (RD&E) of new techniques and equipment for collecting, processing, and evaluating intelligence data is of vital importance to the CIA. So also is the contribution research and engineering can make to the communication and security of intelligence activities. In Fiscal Year 1967, we expect that [REDACTED] of the CIA budget will be spent on the RD&E activities which are now conducted in the four directorates. We must be assured that our RD&E efforts are truly responsive to the total needs of CIA and that scientific and engineering advances are promptly exploited. The need for a consolidated RD&E program for CIA is increasingly apparent in order to improve Agency performance in this vital area. The consolidation of our programs can also provide increased efficiency in the utilization of our limited manpower and funds, and preclude duplication in contracts and fragmentation of effort.

2. The Deputy Director for Science and Technology is assigned responsibility to insure that the CIA organizes and conducts a coordinated

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program for RD&E. In this role he will serve in a staff capacity to the DCI, and will exercise responsibility and authority for this single coordinated program for the CIA which will include all the RD&E activities of the separate directorates. The RD&E will coordinate and consolidate an Agency RD&E plan; approve program directed toward securing new technical knowledge, techniques, and equipment compatible with the Agency mission and needs in its assigned and potential areas of [REDACTED] ILLEGIB, mission, scope of work [REDACTED] allocation of funds in RD&E activities; monitor the progress of RD&E programs; stimulate the incorporation and utilization of results from advanced systems and development work; provide for the interchange of RD&E information among the Agency components; coordinate and consolidate the RD&E portion to the CIA Long Range Plan. Procurement and operation of equipment which has already been developed will continue to be the responsibility of the directorates.

3. Organizations with operational responsibilities will continue to be primarily responsible for identifying areas where their efforts may be significantly improved by technical innovations. Those having technical needs will be encouraged to define and communicate their

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requirements directly to the DD/S&T. RD&E programs proposed by technical elements of these directorates to satisfy these needs will also be recommended to the DD/S&T.

4. The DD/S&T will consolidate the proposed programs and their budgets. Common format and procedures for RD&E will be introduced by DD/S&T, and the planning, programming, and budget cycle will be conducted on the established Agency schedule. The DD/S&T will construct a consolidated Agency program and budget which will be reviewed with the directorates for comment and noting of any exceptions to the Agency plan. Proposed organizational assignment of programs will be shown in the Agency program. The DD/S&T will then submit the program to the Joint Chiefs of Planning, Programming, and Budget for review, and to the Director for approval. The DD/S&T will be responsible for presenting and justifying the RD&E program to the Bureau of the Budget, Congress, and others as appropriate. When appropriations are approved, the DD/S&T will modify and report out as required in consultation with the affected components, indicate responsibility for the various programs and transmit these programs for approval by the Director.

5. The DD/S&T will [REDACTED] expenditures for

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RD&E over \$20,000. He will also concur in proposed programs, reprogramming, ECP's, overruns, and all other actions requiring fiscal or contractual action to insure that these changes are consistent with the approved Agency RD&E program. A Program Review Board, with representatives from each directorate, will review proposed programs and program modifications and advise the DD/S&T.

6. Qualified DD/S&T career officers will be assigned to the directorates on a tour basis to operate under their command supervision, and participate and assist in the identification of RD&E needs and the development of RD&E programs. These officers will maintain close liaison with the DD/S&T.

7. The DD/S&T will support the Director in preparation of reports on the CIA RD&E programs and its coordination with the rest of the intelligence community, to the PFIAB. He will serve as the policy point of contact within the Agency with other Government agencies on RD&E matters. The DD/S&T will establish official liaison with Government, industrial, and educational institutions in the area of policy for RD&E. The various technical organizations participating in the RD&E program on behalf of CIA will maintain the contact normally required in the regular conduct of approved programs.

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8. Implementation of this directive is effective immediately. The DD/S&T will concur in all subsequent expenditures by the four directorates of FY 66 RD&E funds. He will be responsible for all subsequent actions affecting the FY 67 RD&E budget. The Deputy Director for Science and Technology is authorized and directed to issue additional instructions and procedures which may be necessary to implement and manage this program.

W. D. FALCON
Director